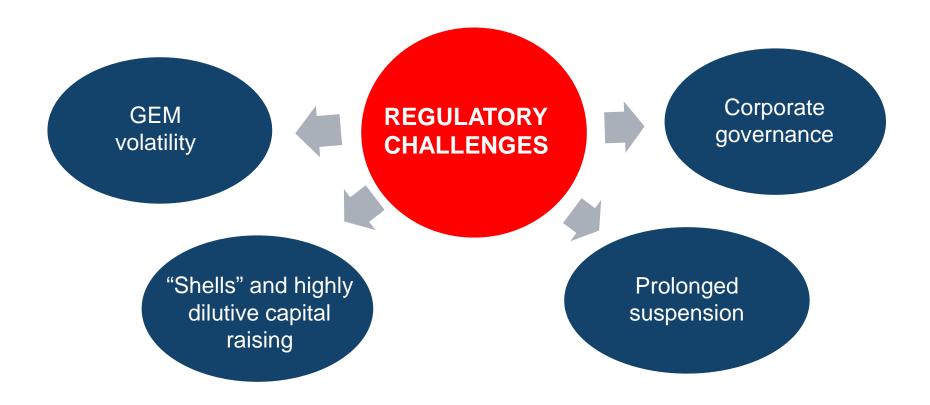




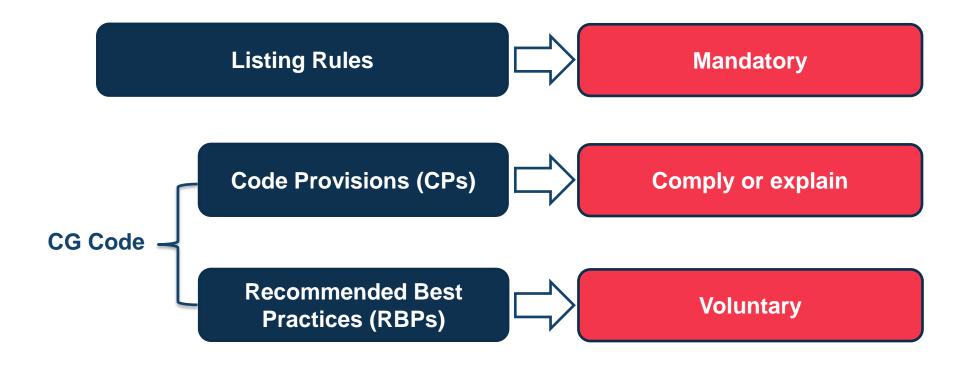
David Graham Chief Regulatory Officer and Head of Listing

#### **REGULATORY CHALLENGES**





#### **Regulatory framework**





# **CG** Developments

2005	•	First Code on Corporate Governance adopted
2012	•	Substantive changes to CG Code and Rules
2013		<ul><li>Introduced voluntary ESG Reporting Guide</li><li>Introduced Board Diversity CP</li></ul>
2016		Strengthened the CG Code on risk management and internal controls
2016/2017		Upgraded ESG disclosures to "comply or explain"
Current	•	Reviewing the CG Code and related Rules

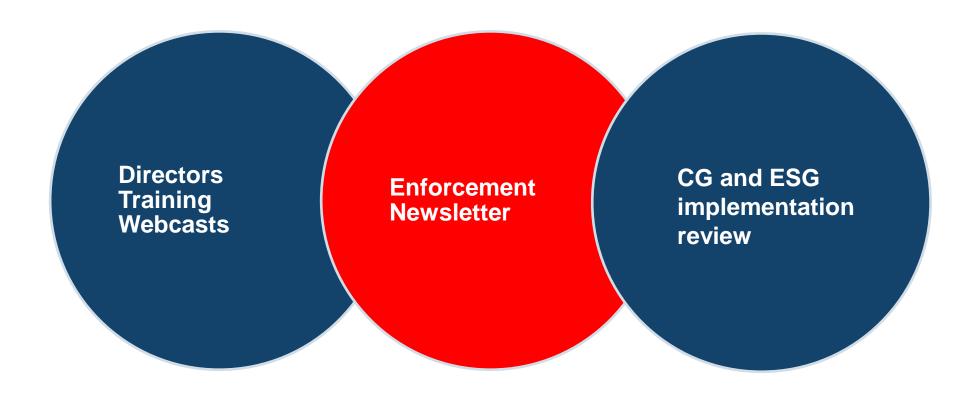


## Is this good corporate governance?





### **Recent regulatory efforts**





# THANK YOU

